

1 **Moving iMage Technologies (MITQ) 4th Quarter and**
2 **Full Year Fiscal 2022 Earnings – September 23, 2022**

3 **BRIAN SIEGEL, Sr. Managing Director, Hayden IR**

4 Good morning, and welcome to the Moving iMage
5 Technologies Fourth Quarter and Fully Year Fiscal 2022
6 Earnings Conference Call and Webcast. With me today is
7 Chairman and CEO Phil Rafnson, co-founder and
8 executive VP of Sales and Marketing, Joe Delgado, and
9 CFO Mike Sherman. Today's call will begin with prepared
10 remarks and follow with a Q&A session. For those o you
11 on the webcast, you can submit your questions through
12 the webcast portal, and we will do our best to answer
13 them. Please note this event is being recorded.

14 This earnings call may contain forward-looking
15 statements as defined in Section 27A of the Securities
16 Act of 1933 as amended, including statements regarding
17 among other things the company's business strategy and

18 growth strategy. Expressions which identify forward-
19 looking statements speak only as of the date the
20 statement is made. These forward-looking statements
21 are based largely on our company's expectations and are
22 subject to a number of risks and uncertainties, some of
23 which cannot be predicted or quantified and are beyond
24 our control.

25 Future developments and actual results could differ
26 materially from those set forth in, contemplated by, or
27 underlying the forward-looking statements. In light of
28 these risks and uncertainties, there can be no assurance
29 that the forward-looking information will prove to be
30 accurate.

31 Now I'd like to turn the call over to Phil. Phil?

32 **PHIL RAFNSON, CEO**

33 Thank you Brian and thank you all for joining us
34 today.

35

36 I'm Phil Rafnson, CEO of Moving iMage
37 Technologies, or MiT for short. Like last quarter, today
38 I'm going to spend my part providing an update on
39 overall industry trends that we believe will drive the
40 tremendous growth opportunity for MiT over the next
41 few years, and then Joe will provide an overview of MiT's
42 business and growth strategy. He will then turn the call
43 over to our CFO, Mike Sherman, to discuss today's
44 results, followed by a Q&A.

45

46 MiT serves the commercial cinema and live events
47 industry in several ways. Today, most of our business is
48 serving cinema owners and operators. In North America,
49 there are approximately 40,000 screens, 18,000 of which
50 are outside the top 5 circuits. While we work with the

51 majors, most of our business is with small to medium-
52 sized operators.

53

54 As you probably know, this industry has been hit
55 hard by COVID during 2020 and the first half of 2021,
56 with box office receipts declining from over \$11 Billion in
57 2019 to \$2.1 billion in 2020. In the second half of 2021,
58 the industry began to recover and that trend has
59 continued into 2022 with many blockbusters having
60 already been released. As we look to the remainder of
61 the year, we expect probably three more blockbusters
62 including Avatar: The Way of the Water, Black Panther:
63 Wakanda Forever and the new Black Adam movie
64 starring the Rock. For 2023, there is also an already
65 exciting slate of releases expeted, setting the backdrop
66 for an even stronger year.

67

68 As I've discussed on the past few calls, there are
69 additional tailwinds that we expect to benefit both the
70 cinema and live venue industry.

71

72 The first is related to government grants. As part of
73 the Cares Act, non-publicly traded live event operators
74 were able to access over 16 billion dollars in grants
75 through the SBA. This program, called the Shuttered
76 Venue Operations Grant or SVOG, to date has provided
77 almost 14.6 billion dollars in grants to date with over 2.5
78 billion dollars going to cinema operators. This money is
79 flowing, and this spending is kicking off a multi-year
80 growth cycle.

81

82 Next, theater operators use these funds for
83 operations and to pro-actively refurbish, upgrade, and
84 build new, modern theaters to significantly enhance the
85 overall movie-going experience. This includes adding

86 amenities such as in-house bars and lounges, breweries,
87 restaurants, and in-cinema dining, among others. In fact,
88 dine-in cinemas are among the fastest-growing parts of
89 the industry, and we are very well-positioned with these
90 circuits.

91

92 Finally, we are in the early stages of a technology
93 upgrade cycle, especially for laser projectors and servers.
94 During the last upgrade cycle, we participated in
95 approximately 17 thousand cinema screens over nearly
96 five years...so we believe there is a long runway ahead.

97

98 So how does MiT fit in? We are a technology and
99 hardware designer and manufacturer, an integrator and
100 distributor of 3rd-party technologies, and a project
101 manager to the theater industry. We have strong, long-
102 standing relationships with suppliers, key technology
103 providers, and customers, as well architects and

104 technical personnel, which help design-in our products.
105 Over 70 percent of our revenue comes from small and
106 mid-size cinema operators, which tend to be expanding
107 more quickly than the big 3, with whom we also work.
108 From a prestige perspective, we have also installed over
109 40 in-home screening rooms for industry VIP's, which
110 include senior industry execs, producers, and directors.

111

112 In conclusion, I'd like to thank our dedicated
113 employees - without them we would not be in what I
114 believe is the strongest position we've ever been in as a
115 company from an operational, financial, product, and
116 competitive perspective. And for our existing and future
117 shareholders, I feel your pain as the Company's largest
118 shareholder. The business and our stock are heading in
119 the right direction, and we are working hard to bring new
120 investors to the table. I'm excited about our strong
121 growth prospects over the next several years as we strive

122 to turn MiT into a 50 plus million dollar company! Now
123 I'll turn the call over to Joe.

124

125 **JOE**

126 Thank you Phill and good morning everyone. I'm
127 going to start with a review our four pillar growth
128 strategy.

129

130 The first pillar is driving revenue growth and margin
131 expansion by shifting our product mix towards our
132 higher-margin, proprietary products.

133

134 Our proprietary products fall into two categories.
135 First is our proprietary manufactured goods, which we do
136 right here in Fountain Valley, California. Today, we have
137 nearly 50 proprietary manufactured products that tend
138 to help increase project margins and overall margins
139 when sold ala carte. During our fourth quarter, we

140 strengthened this product line and enhanced our
141 Accessibility strategy with the very smart purchase of the
142 USL Product Line, where we essentially acquired
143 inventory and existing orders for the cost of the
144 inventory.

145

146 Second are the products we feel have disruptive
147 potential. For example, we have a bundled solution for
148 venue management called CineQC. CineQC is a recurring
149 revenue SaaS platform, hardware, and services solution
150 for quality assurance, theater operations, staff
151 management, inventory control, back-office analytics,
152 and remote access and control over auditorium systems.
153 We believe there is nothing like it available in the
154 industry, and the signing of National Amusements as a
155 customer was a strong validation of the solution, and we
156 hope to have more to announce in fiscal 2023.

157

158 Next, we have the MiTranslator which will provide
159 the high-end product for our accessibility strategy. The
160 MiTranslator is a multi-language translation device with a
161 recurring revenue service attached. This disruptive
162 offering brings multi-language, in-theatre captioning
163 capabilities, including American Sign Language, through
164 Augmented Reality glasses. The market in North America
165 alone is tremendous, with over 70 million non-English
166 proficient speakers that may not have previously
167 attended movies or, for those that did, they could now
168 have a significantly enhanced movie-going experience. It
169 received outstanding reviews when we showcased it at
170 CinemaCon in April and is a key part of our long-term
171 growth strategy.

172

173 The second pillar of our growth strategy is moving
174 beyond cinema. The first opportunity involves Caddy,
175 which is the market leader in Cinema. However the real

176 opportunity here is in stadium and arenas, where it has
177 seen an 80% share in such markets as the NFL and MLB.
178 The current product line has much higher than company
179 average margins, however, we have not seen as quick a
180 recovery in new stadium and arena builds or upgrades
181 since the pandemic, which makes sense given the multi-
182 billion dollar price tags. As this market begins to thaw,
183 which we are starting to see happen in Cinema, we
184 expect our strong position will drive growth in this part of
185 our business.

186 I'm very excited about the next opportunity, eSports,
187 where I expect to see an opportunity for growth in fiscal
188 2023. In eSports, we have a partnership with SNDBX,
189 which is developing amateur eSports and gaming leagues
190 throughout the country and are in the process of signing
191 theater operators to host these leagues with their excess
192 theater capacity. It is a win-win situation, where the
193 theater owner utilizes its excess capacity and gets

194 concessions revenue, while SNDBX can offer a
195 differentiated experience. We will serve as the exclusive
196 technology provider for SNDBX and have developed a
197 mobile cart that integrates all of the necessary
198 technology to enable eSports on the movie screen,
199 including wifi, consoles and accessories. Each theater will
200 require at least one mobile cart, so the potential here for
201 initial sales, and then refresh sales over time as new
202 consoles and technologies advance. Initial interest has
203 been extremely high and as SNDBX closes deals, we
204 expect to receive orders.

205

206 While the core Caddy products have yet to recover,
207 we see a greater opportunity to leverage our Caddy
208 product line's strong position in sports stadiums and
209 arenas as a touchpoint for fan interaction. In
210 development, we have a potentially disruptive new

211 digital product and service that we hope to be trialing by
212 the end of fiscal 2023.

213

214 Another longer-term opportunity would also
215 leverage Caddy's strong relationship with stadium and
216 arena owners and operators. Similar to cinema, there are
217 no software products similar to CineQC, and we see an
218 opportunity to adapt this platform to stadiums and
219 arenas.

220

221 Our third pillar looks to markets beyond North
222 America. We had established relationships overseas
223 before the pandemic, and we are now able to reconnect
224 and for a number of reasons, believe we can accelerate
225 moving beyond North America from our original 18-24
226 month timeframe. Besides the National Amusements
227 signing, which currently involves only their North
228 American locations, we see the opportunity to introduce

229 CineQC AND the MiTranslator internationally. SNDBX has
230 also garnered a lot of interest outside North America and
231 we see this as another route to growing our international
232 presence.

233

234 The fourth part of our strategy, which supports the
235 first three pillars, is accretive M&A. There are three main
236 areas on which we focus. The first is consolidating
237 industry technology equipment providers and
238 broadening our offerings. The acquisition of the USL
239 product line was an excellent example of this strategy.
240 The second is acquiring strategic products and services
241 with recurring revenue streams. This will likely focus on
242 SaaS or other subscription-type offerings to enhance our
243 portfolio and provide higher value to our customers. And
244 finally, we will look at companies that could enhance or
245 add to our customer relationships.

246

247 In conclusion, we are still in the early innings of our
248 growth opportunity. We have numerous secular
249 tailwinds at our backs that are just beginning to turn into
250 higher revenue levels. We also have several potentially
251 disruptive technologies in development that will bring
252 recurring revenues while driving higher margins over
253 time. With that, I'll turn it over to Mike.

254

255 Mike, take it away...

256

257 **MIKE SHERMAN, CFO**

258 Thanks, Joe. Good morning and thank you everyone
259 for attending our earnings call. Like last quarter, I'm
260 going to spend a little time reviewing our model, and
261 then I'll take you through the quarter, followed by a Q&A
262 session.

263

264 Before I move on, there is a company specific issue
265 related to our friends at Cineworld, which owns Regal,
266 filing for bankruptcy protection. First, while a customer,
267 we currently have no exposure to Regal financially.
268 Second, we don't expect a negative impact on our
269 business related to this situation in fiscal 2023 and
270 depending on the outcome, we believe there are
271 scenarios where we could pick up some additional
272 business. Should any of these scenarios play out, we will
273 discuss this in more detail, but for now, we will let the
274 process play out.

275

276 Currently, projects are the key driver for our
277 business, making up roughly 2/3 of revenue. For projects
278 we basically serve as a project manager, procuring and
279 reselling FF&E and services for refurbishing, upgrading
280 and building new theaters. Since much of these are pass-
281 through costs, margins are in the mid-teens.

282

283 We have several routes to improve project margins.
284 First, we provide installation services, which tend to have
285 margins in the mid-20s. Second, we resell technology
286 products which tend to have margins in the high
287 teens/low 20s. Finally, we sell our higher-margin
288 proprietary manufactured offerings have margins ranging
289 from 35 to 55%. As we continue to increase the number
290 of proprietary manufactured products, we expect the mix
291 to shift to more favorably impact gross margin.

292

293 Over the near-term, we expect our proprietary
294 manufactured products and the higher-margin resale of
295 technology products, will drive this margin expansion.
296 Over time, as our CineQC SaaS platform becomes a larger
297 contributor, as we release our MiTranslator, and as other
298 products in development come to market, we expect this
299 to shift more significantly away from FF&E.

300

301 Now I'll move into the results. Fourth quarter
302 revenue increased 167% to \$5.6 million. Much of this
303 was related to a pick-up in projects to build new theaters
304 or upgrade existing theatres. The pipeline here remains
305 strong, and we expect to work through most of the
306 pandemic delayed projects during the first half of fiscal
307 2023.

308

309 Gross profit also increased 256% to \$1.5 million from
310 \$0.4 million last year. Gross margin was up 200 basis
311 points to 26.8%.

312

313 Non-GAAP operating expenses were \$X.X million
314 versus \$X.X million last. The increase was driven by
315 mainly by a return to normal sales and marketing
316 activities and higher public company expenses.

317

318 These excluded \$235,000 in stock based
319 compensation.

320

321 Our Non-GAAP operating loss was \$0.1 million
322 versus \$0.6 million last year.

323

324 Non-GAAP net loss and loss per share were \$0.4
325 million and \$0.04, versus \$0.6 million and \$0.11 last year,
326 respectively. Please note that for our non-GAAP loss and
327 loss per share during the fourth excluded the operating
328 adjustment above.

329

330 Moving to the balance sheet, our cash, cash
331 equivalents and marketable securities were \$7 million,
332 down \$2.8 million from last quarter due to the
333 acquisition of inventory from the USL product line and
334 adding some technology inventory ahead of price
335 increases.

336

337 Looking to fiscal 2023, we'd be remiss to not
338 acknowledge the potential disruption of geopolitical
339 events, inflation and the threat of recession as the year
340 goes on. That said, at this time, we are providing revenue
341 guidance of \$22 to 23.5 million, or revenue growth of 20-
342 28%. Within this range, we expect Non-GAAP EPS to be
343 between 4 and 8 cents.

344

345 I want to now provide a little more color on our
346 financial model. For 2023, we are modeling strong gross
347 margin expansion into the mid to high 20's, mainly due
348 to a mix shift towards higher margin proprietary products
349 such as the acquired USL product line; improved
350 performance from Caddy; sales of our eSports products,
351 and a small contribution from CineQC.

352

353 We also have good operating leverage in the model,
354 with non-GAAP operating expenses, which tend to be
355 mostly fixed, expected to be about \$5.6 million for fiscal
356 2023.

357

358 Finally, we don't expect to be a taxpayer in fiscal
359 2023, and we are modeling 10.9 million shares.

360

361 I'd like to thank everyone for attending today's call
362 and I look forward to speaking with you again on our first
363 quarter call.

364

365 Brian, are there any questions?