

1 **BRIAN SIEGEL, Sr. Managing Director, Hayden IR**

2 Good afternoon, and welcome to the Moving iMage  
3 Technologies Third Quarter Fiscal Year 2022 Earnings  
4 Conference Call and Webcast. With me today is  
5 Chairman and CEO Phil Rafnson, co-founder and CFO  
6 Mike Sherman. Today's call will begin with prepared  
7 remarks and follow with a virtual Q&A session. Please  
8 submit your questions through the webcast portal, and  
9 we will do our best to answer them. Please note this  
10 event is being recorded.

11

12 This earnings call may contain forward-looking  
13 statements as defined in Section 27A of the Securities  
14 Act of 1933 as amended, including statements regarding  
15 among other things the company's business strategy and  
16 growth strategy. Expressions which identify forward-  
17 looking statements speak only as of the date the  
18 statement is made. These forward-looking statements  
19 are based largely on our company's expectations and are  
20 subject to a number of risks and uncertainties, some of

21 which cannot be predicted or quantified and are beyond  
22 our control.

23

24 Future developments and actual results could differ  
25 materially from those set forth in, contemplated by, or  
26 underlying the forward-looking statements. In light of  
27 these risks and uncertainties, there can be no assurance  
28 that the forward-looking information will prove to be  
29 accurate.

30 Now I'd like to turn the call over to Phil. Phil?

31

32 **PHIL RAFNSON, CEO**

33

34 Thank you Brian and thank you all for joining us  
35 today.

36

37 I'm Phil Rafnson, CEO of Moving iMage  
38 Technologies, or MiT for short. Like last quarter, today  
39 I'm going to spend my part providing an update on

40 overall industry trends that we believe will drive the  
41 tremendous growth opportunity for MiT over the next  
42 few years, followed by an overview of MiT's business and  
43 growth strategy. I will then turn the call over to our CFO,  
44 Mike Sherman, to discuss today's results, followed by a  
45 Q&A.

46

47 MiT serves the commercial cinema and live events  
48 industry in several ways. Today, most of our business is  
49 serving cinema owners and operators. In North America,  
50 where there are approximately 40,000 screens, 18,000 of  
51 which are outside the top 5 circuits. While we work with  
52 the majors, most of our business is with small to  
53 medium-sized operators.

54

55 As you probably know, this industry has been hit  
56 hard by COVID during 2020 and the first half of 2021,  
57 with box office receipts declining from over \$11 Billion in

58 2019 to \$2.1 billion in 2020. In the second half of 2021,  
59 the industry began to recover, with 14 films grossing over  
60 \$100 million in the domestic box office and the overall  
61 domestic box office doubling to over \$4 billion. Industry  
62 analysts expect the domestic box office to grow to over  
63 \$10 billion in 2022 with Dr. Strange, the Batman, Sonic 2,  
64 and Uncharted already topping \$100 million, and we  
65 haven't even hit Summer yet! This is truly exciting! We  
66 expect many more tentpoles for the remainder of the  
67 year, including sequels to Avatar, Thor, Black Panther,  
68 Jurassic World, Aquaman, Top Gun, Minions, and The  
69 Spiderman Multiverse animated movie. New movies  
70 include The Flash, Black Adam, and Lightyear, among  
71 others. We believe several other growth drivers will  
72 boost this strong industry backdrop.

73

74 The first is related to government grants. As part of  
75 the Cares Act, non-publicly traded live event operators

76 can access over \$16 billion in grants through the SBA.  
77 This program, called the Shuttered Venue Operations  
78 Grant or SVOG, to date has provided over \$14 billion in  
79 grants to date with over \$2.5 billion going to cinema  
80 operators. This money is just starting to flow, and MiT is  
81 in the early stages of reaping the benefits in our cinema  
82 business as this spending is kicking off a multi-year  
83 growth cycle.

84

85       Next, theater operators use these funds to pro-  
86 actively refurbish, upgrade, and build new, modern  
87 theaters to significantly enhance the overall movie-going  
88 experience. This includes adding amenities such as in-  
89 house bars and lounges, breweries, restaurants, and in-  
90 cinema dining, among others. In fact, dine-in cinemas are  
91 among the fastest-growing parts of the industry, and we  
92 are very well-positioned with these circuits.

93

94 Finally, we are in the early stages of a technology  
95 upgrade cycle, especially for laser projectors and servers.  
96 During the last upgrade cycle, we participated in  
97 approximately 17,000 cinema screens over nearly five  
98 years...so we believe there is a long runway ahead.

99

100 So how does MiT fit in? We are a technology and  
101 hardware designer and manufacturer, an integrator and  
102 distributor of third-party technologies, and a project  
103 manager to the theater industry. We have strong, long-  
104 standing relationships with suppliers, key technology  
105 providers, and customers, as well architects and  
106 technical personnel, which help design-in our products.  
107 Over 70% of our revenue comes from small and mid-size  
108 cinema operators, which tend to be expanding more  
109 quickly than the big 3, with whom we also work. From a  
110 prestige perspective, we have also installed over 40 in-

111 home screening rooms for industry VIP's, which include  
112 senior industry execs, producers, and directors.

113

114 Before I turn the call over to Joe, I'd like to thank our  
115 dedicated employees - without them we would not be in  
116 what I believe is the strongest position we've ever been  
117 in as a company from an operational, financial, product,  
118 and competitive perspective. And for our existing and  
119 future shareholders, I feel your pain as the Company's  
120 largest shareholder. I know the past 7 months have been  
121 painful as the overall stock market and specifically micro  
122 and small caps have been decimated by a number of  
123 macro concerns. Regardless of the stock price, we are  
124 still in the first inning of our growth opportunity and our  
125 business has continued to strengthen. I'm excited about  
126 our strong growth prospects over the next several years  
127 as we strive to turn MiT into a \$50 to \$100 million  
128 company!

129

130 Now I'm going to review our four pillar growth  
131 strategy. The first pillar is driving revenue growth and

132 margin expansion by shifting our product mix towards  
133 our higher-margin, proprietary products.

134

135 Our proprietary products fall into two categories.  
136 First is our proprietary manufactured goods, which we do  
137 right here in Fountain Valley, California. Today, we have  
138 nearly 50 proprietary manufactured products that tend  
139 to have gross margins in the 35 to 45% range and help  
140 increase project margins and overall margins when sold  
141 ala carte. Beyond these, we have our Caddy line of  
142 cupholders and trays, backed by over 20 patents. Caddy  
143 has a significant leadership position in cinema,  
144 professional sports stadiums and arenas, and gross  
145 margins are in the range I just mentioned. I'll talk to  
146 these more in a minute.

147

148 Next, we have a set of technology products in  
149 development with disruptive potential. First, we have  
150 two products that form our accessibility strategy. The  
151 MiTranslator is a multi-language translation device with a  
152 recurring revenue service attached. We demonstrated



153 this product in late April at the CinemaCon industry  
154 tradeshow in Las Vegas, and the reviews from theater  
155 operators were GREAT! This disruptive offering brings  
156 multi-language, in-theatre captioning capabilities,  
157 including American Sign Language, through Augmented  
158 Reality glasses. The market in North America alone is  
159 tremendous, with over 70 million non-English proficient  
160 speakers that may not have previously attended movies  
161 or, for those that did, they could now have a significantly  
162 enhanced movie-going experience.

163

164 We rounded out our accessibility strategy a few  
165 weeks ago by acquiring the USL product line and  
166 associated IP from QSC. ALL movie theaters in the US  
167 must carry a certain number of these products to meet  
168 ADA requirements, so it also opens up the opportunity  
169 for theaters to engage with underserved populations of  
170 consumers in those markets. We acquired both finished

171 goods and parts inventory, and unfulfilled orders as part  
172 of the deal. As we work through the finished goods  
173 inventory, we will begin manufacturing this internally as  
174 a new proprietary product, with the opportunity to  
175 increase gross margins for this product over time.

176

177       Next, we have a bundled solution for venue  
178 management called CineQC. CineQC is a recurring  
179 revenue SaaS platform, hardware, and services solution  
180 for quality assurance, theater operations, staff  
181 management, inventory control, back-office analytics,  
182 and remote access and control over auditorium systems.  
183 We believe there is nothing like it available in the  
184 industry, and we are currently beginning to market this  
185 to potential theater operators.

186

187       The second pillar of our growth strategy is moving  
188 beyond cinema. First, we plan to leverage our Caddy

189 product line's strong position in sports stadiums and  
190 arenas as a touchpoint for fan interaction. We will also  
191 continue to build out the Caddy product line with new  
192 and innovative features. For example, we will likely  
193 introduce a unique, potentially disruptive new digital  
194 product and service during calendar 2022. Medium to  
195 longer term, we also believe Caddy's relationships can  
196 help provide an opportunity to tailor CineQC to more  
197 efficiently manage stadiums and venues as well.

198

199         We recently announced another expansion  
200 opportunity through an exclusive, strategic partnership  
201 with SNDBX for the eSports and gaming market. SNDBX is  
202 developing, promoting, and marketing local, amateur e-  
203 Sports and gaming leagues around the nation. This  
204 unique strategy includes hosting 10-week leagues in  
205 movie theater auditoriums. MiT will be the exclusive  
206 technology integrator for SNDBX, having built a

207 proprietary mobile cart that integrates video game  
208 consoles and accessories into IP switches and other  
209 technologies via a portable cart that moves between  
210 auditoriums. The value proposition to both sides is  
211 tremendous. Theater operators can now leverage excess  
212 capacity to bring the movie theater experience to  
213 eSports, including playing on large, MORE IMMERSIVE  
214 screens while increasing concession revenue. Besides  
215 playing video games, the leagues include training and  
216 learning opportunities. We announced this partnership  
217 ahead of CinemaCon a few weeks ago, and the reception  
218 from theater operators at the show was nothing short of  
219 extraordinary, with some committing to SNDBX right on  
220 the spot. Beyond this, we created a large pipeline of  
221 interested potential customers. We don't see this as a  
222 one-time sale of our cart, but we believe that as  
223 technology advances and new consoles and computers  
224 come to market, we will see refreshes every few years.

225 Additionally, we will work with SNDBX on additional  
226 bizdev initiatives.

227

228 Our third pillar looks to markets beyond North  
229 America over the next 18-24 months, beginning with  
230 Europe. We believe CineQC and the MiTranslator will be  
231 viable in international markets. In addition, we saw  
232 strong interest in the SNDBX model from theater circuits  
233 outside of North America. We believe that connecting  
234 with foreign theater owners at CinemaCon has brought  
235 the potential to accelerate our time frame to expand into  
236 these markets.

237

238 And fourth, underlying the first three pillars, is  
239 accretive M&A. There are three main areas on which we  
240 focus. The first is consolidating industry technology  
241 equipment providers and broadening our offerings. The  
242 acquisition of the QSC product line was an excellent

243 example of this strategy. The second is acquiring  
244 strategic products and services with recurring revenue  
245 streams. This will likely focus on SaaS or other  
246 subscription-type offerings to enhance our portfolio and  
247 provide higher value to our customers. And finally, we  
248 will look at companies that could enhance or add to our  
249 customer relationships.

250

251 In conclusion, we are still in the first inning of our  
252 growth opportunity. We have numerous secular  
253 tailwinds at our backs that are just beginning to turn into  
254 higher revenue levels. We also have several potentially  
255 disruptive technologies in development that will bring  
256 recurring revenues while driving higher margins over  
257 time. As a result, we increased our guidance this morning  
258 from \$14 to \$16 million to \$17.5 to \$18.5 million for  
259 fiscal 2022 ending June 30, 2022. I'll turn it over to Mike  
260 to go through our third-quarter results.

261

262 Mike, take it away...

263

264 **MIKE SHERMAN, CFO**

265 Thanks, Phil.

266

267 Good morning and thank you everyone for attending  
268 our third-quarter earnings call. Like last quarter, I'm  
269 going to spend a little time reviewing our model, and  
270 then I'll take you through the quarter, followed by a Q&A  
271 session.

272

273 One of the challenges with our business is the timing  
274 of revenue recognition. For example, projects sometimes  
275 get delayed for various reasons, and parts of a project or  
276 the whole project may push out into a future quarter or  
277 into the next fiscal year, which can cause some lumpiness  
278 in the business. Fortunately, we have not seen much of

279 this so far this year. However, as a result, we will  
280 generally be conservative when providing guidance,  
281 which we will update quarterly.

282

283 From a gross margin profile, projects, which have  
284 historically made up 2/3 of our business, tend to be  
285 below Company average due to the resale of furniture,  
286 fixtures, and equipment, or FF&E, all of which are pass-  
287 through costs. Installation services and sales of our  
288 higher-margin proprietary manufactured offerings, which  
289 tend to be well above the company average, start to  
290 bring this margin up. Over time, we expect the mix to  
291 shift more favorably towards our proprietary products  
292 and services. Initially, our proprietary manufactured  
293 products and the higher-margin resale of technology  
294 products, will drive this margin expansion. Still, as we  
295 begin to introduce our CineQC SaaS platform, our



296 MiTranslator, and other products in development, we  
297 expect this to shift more significantly away from FF&E.

298

299 Now I'll move into the results.

300

301 I'm thrilled to say that our results were strong.

302 Revenue increased 241% to \$5.8 million. Much of this  
303 was related to a pick-up in projects to build new theaters  
304 or upgrade existing theatres. Even with this growth, we  
305 finished the quarter with a backlog of \$10.2 million.

306

307 Gross profit also increased 233% to \$1.4 million from  
308 \$0.4 million last year. However, gross margin was down  
309 700 basis points, mainly due to a stand-alone order for  
310 FF&E from a valued customer with a very low margin.

311

312 Moving to our operating expenses and income.

313 GAAP operating expenses increased from \$0.7

314 million last year to \$1.5 million this year. Some of this  
315 was related to a return to sales and marketing activities  
316 and the executive team's compensation, which was cut  
317 last year, returning to normal levels. Also, additional  
318 expenses related to being a public company, including  
319 those associated with our first annual shareholders  
320 meeting incurred during Q3, have contributed to the  
321 increase.

322

323 GAAP Operating loss decreased 67% to \$0.1 million.  
324 Our Non-GAAP operating loss decreased 76% to \$0.1  
325 million.

326

327 GAAP net income and EPS were \$0.6 million and  
328 \$0.06 versus a loss of \$0.2 million and \$(0.03) last year,  
329 respectively.

330

331 Non-GAAP net loss and loss per share were \$0.1

332 million and break-even, versus \$0.2 million and \$(0.03)  
333 last year, respectively. Please note that for our non-GAAP  
334 loss and loss per share this quarter, we excluded the  
335 forgiveness of our PPP loan, which was classified under  
336 “other income” in our GAAP results.

337

338         Moving to the balance sheet, our cash, cash  
339 equivalents and marketable securities increased to \$9.8  
340 million from \$9 million.

341

342         Looking at the remainder of fiscal 2022, we believe  
343 the recovery in the box office, combined with the SVOG  
344 money will continue to drive significant year-over-year  
345 revenue growth. In fact, our backlog remained strong at  
346 over \$10 million at the end of the third quarter. Given  
347 this strength, we are increasing our revenue guidance for  
348 fiscal year 2022 from \$14 to 16 million to \$17.5 to \$18.5

349 million. This represents 155 to 169% growth over last  
350 year.

351

352 I'd like to thank everyone for attending our  
353 today's call and I look forward to speaking with you  
354 again at the end of our fourth fiscal  
355 quarter.

356

357 Brian, are there any questions?