

1 Good afternoon, and welcome to the Moving iMage
2 Technologies First Quarter Fiscal Year 2022 Earnings
3 Conference Call and Webcast. With me today is
4 Chairman and CEO, Phil Rafnson, CFO Mike Sherman and
5 Executive VP of Sales and Marketing Joe Delgado.
6 Today's call will begin with prepared remarks and follow
7 with a virtual Q&A session. Please submit your questions
8 through the webcast portal and we will do our best to
9 answer them.

10

11 This earnings call may contain forward-looking
12 statements as defined in Section 27A of the Securities
13 Act of 1933 as amended, including statements regarding
14 among other things the company's business strategy and
15 growth strategy. Expressions which identify forward-
16 looking statements speak only as of the date the
17 statement is made. These forward-looking statements
18 are based largely on our company's expectations and are
19 subject to a number of risks and uncertainties, some of
20 which cannot be predicted or quantified and are beyond
21 our control.

22 Future developments and actual results could differ
23 materially from those set forth in, contemplated by, or
24 underlying the forward-looking statements. In light of
25 these risks and uncertainties, there can be no assurance
26 that the forward-looking information will prove to be
27 accurate.

28 Now I'd like to turn the call over to Phil. Phil?

29

30 **PHIL RAFNSON, CEO**

31 Thank you Brian and thank you all for joining us
32 today.

33

34 Welcome to our first earnings call as a public
35 company. I'm Phil Rafnson, CEO of Moving iMage
36 Technologies, or MiT for short. As a newly public
37 company, today I'm going to spend my part of the call
38 discussing the overall industry trends that we believe will
39 set the base for outlier type growth at MiT over the next
40 few years, followed by an overview of MiT's business and

41 growth strategy, and I'll finish with a summary of why I
42 think we are a very attractive investment opportunity.
43 Then I will turn the call over to our CFO, Mike Sherman to
44 discuss the results in more detail, followed by a Q&A.

45

46 MiT serves the commercial cinema and live events
47 industry in several ways. Today, the vast majority of our
48 business is serving cinema owners and operators. In
49 North America, there are approximately 40,000 screens,
50 18,000 of which are outside the top 5 circuits. While we
51 do work with the majors, the majority of our business is
52 with small to medium size operators.

53

54 As you probably know, this industry has been hit
55 hard by COVID during 2020 and the first half of 2021,
56 with box office receipts declining from over \$11 Billion in
57 2019 to \$2.1 billion in 2020. In 2021, we are seeing a tale
58 of two halves. At this point, over 90% of cinemas in the

59 US are now open, and we are not only seeing a return to
60 movie theaters by consumers, but we are seeing studios
61 committing to theater exclusivity after various attempts,
62 and the controversy surrounding the simultaneous
63 streaming and theatrical releases of movies such as Black
64 Widow. Additionally, as recent releases have shown,
65 there is pent-up demand for blockbusters with movies
66 like Venom 2 and Shang-Chi, which had theatrical
67 releases only, and several other movies eclipsing \$100
68 million at the domestic box office, and numerous
69 potential blockbusters due to be released before the end
70 of the year. This strength has been confirmed recently by
71 numerous large theater chains in their earnings reports
72 including AMC, Regal, Cinemark, and IMAX, to name a
73 few. Just this trend alone would make me very bullish on
74 the industry and our prospects moving forward,
75 however, there are several other major drivers on top of
76 just a market recovery.

77

78 The first is related to government grants. As part of
79 the Care Act, non-publicly traded live event operators
80 can access over \$16 billion in grants through the SBA.
81 This program, called the Shuttered Venue Operations
82 Grant or SVOG, to date has provided over \$10 billion in
83 grants during the first round with over \$2 billion going to
84 cinema operators. The second round has recently started
85 as well. These grants can be used for anything from
86 theater operations to payroll to upgrading or building
87 new theaters – and this money will need to be spent
88 within the next two years. So this is a second major boost
89 to the industry.

90

91 The third boost is the industry is well aware of
92 competition from other entertainment sources and
93 theater operators are pro-actively refurbishing,
94 upgrading, and building out new, modern theaters in

95 order to significantly enhance the overall movie-going
96 experience. This includes adding amenities such as in-
97 house bars and lounges, breweries, restaurants, and in-
98 cinema dining, among others. In fact, dine-in cinemas are
99 among the fastest-growing parts of the industry, and we
100 are very well-positioned with circuits such as Alamo
101 Drafthouse, Stars Cinema and Grill, and Flixx Brewhouse,
102 to name just a few.

103

104 And finally, we are in the early stages of a
105 technology upgrade cycle, especially for laser projectors
106 and servers. During the last upgrade cycle, we
107 participated in 17,000 cinema screens...so we believe not
108 only are we at the very beginning of this cycle but that
109 there is a long runway ahead. We are also seeing some of
110 the premium theaters begin to install the next
111 generation of screen technology - Direct View LED, and
112 we have installed the only two to date in the United

113 States. These screens require no projector, last 3 times as
114 long as digital projectors today, and have an
115 immeasurable increase in picture and sound quality.
116 While pricing is currently prohibitive for the mass
117 market, this is the wave of the future, and we are well-
118 positioned with two of the three manufacturers –
119 Samsung and Sony, to serve early adopters.

120

121 So how does this impact us? MiT is a technology and
122 hardware designer and manufacturer, an integrator and
123 distributor of third-party technologies, and a project
124 manager to the theater industry. We have long-standing
125 relationships with suppliers, key technology providers,
126 and customers, as well architects and technical
127 personnel, which help design-in our products. Today, we
128 have over 45 proprietary products, a higher margin line
129 which we are expanding. While the big 3 circuits are all
130 customers, we get over 70% of our revenue from small

131 and mid-size cinema operators, which tend to be
132 expanding more quickly. From a prestige perspective, we
133 have also installed over 40 in-home screening rooms for
134 industry VIP's, which include senior industry execs,
135 producers, and directors.

136

137 There are four pillars to our growth strategy. The
138 first is to shift our product mix towards higher-margin,
139 proprietary products. We plan to develop, introduce or
140 support disruptive technologies; add recurring revenue
141 sources, including Software as a Service, also called SaaS,
142 and subscriptions. I already spoke to the Direct View LED
143 opportunity. Beyond that, we are about to start field
144 trials of our translation device and service. This disruptive
145 offering brings multi-language, in-theatre captioning
146 capabilities, including American Sign Language, through
147 Augmented Reality glasses. The market here in North
148 America alone is tremendous, with over 70 million non-

149 English proficient speakers that may not have attended
150 movies previously or for those that did, they could now
151 have a significantly enhanced movie-viewing experience.
152 This product meets all ADA requirements as well, so it
153 also opens up the opportunity for theaters to engage
154 with consumers in those markets. Finally, we believe this
155 product is internationally viable, for example, if the
156 movie was not originally made in a local language,
157 instead of voice-overs, the original language film could
158 be shown and translated into any local language.

159

160 We also have a bundled solution for venue
161 management called CineQC. This includes a recurring
162 SaaS platform, hardware, and services and includes
163 applications such as quality assurance, theater
164 operations, staff management, inventory control, back-
165 office analytics, and remote access and control over
166 auditorium systems. Similar to our translation offering,

167 we believe this product is viable on an international
168 basis.

169

170 The second pillar is leveraging our Caddy product
171 line, which we acquired in 2019. Caddy designs and sells
172 cupholders and other seating-based products as well as
173 lighting systems. Caddy also has over 20 current patents.
174 They are the market leader in cinema, stadiums, and
175 arenas, for example, their customers include over 80% of
176 MLB, NHL, NBA, and NFL stadiums. The opportunity
177 includes not only retrofitting millions of seats, but we
178 have some interesting new digital technology in
179 development that we think can also disrupt the industry
180 and materially expand Caddy's addressable market.
181 Finally, we believe Caddy will enable us to expand into
182 stadiums and arenas to sell our proprietary products. For
183 example, we believe our CineQC software can transition,

184 with minimal investment, and can address a significant
185 gap in stadium operations and management.

186

187 Our third pillar is international expansion. Over the
188 next 12-24 months, we plan on targeting Europe, and
189 longer-term we see the potential for Asia and South
190 America. Part of this is renewing relationships that were
191 built before Covid, and the other is being able to offer
192 our internationally viable products like the translator
193 solution and CineQC.

194

195 And fourth, we are targeting M&A. There are three
196 main areas we are focused on. The first is consolidating
197 industry technology equipment providers and
198 broadening our offerings. The second is acquiring
199 strategic products and services with recurring revenue
200 streams. This will likely focus on sass or other
201 subscription-type offerings that will enhance our

202 portfolio and provide higher value to our customers. And
203 finally, we will look at companies that could enhance or
204 add to our customer relationships.

205

206 Now I'd like to summarize my remarks with the
207 following key points as to why I am extremely optimistic
208 that our fiscal 2021 was a trough year, and we can
209 bounce back with significant growth in fiscal 2022 and
210 beyond. First, industry trends are favorable. During
211 2022, industry analysts are forecasting domestic boxoff
212 sales to return to 2019 levels and growth in the following
213 years. When combined with billions of dollars in industry
214 grants, a technology replacement cycle, pent-up demand
215 for refurbishment and upgrades, and new theater
216 construction, the industry has significant tailwinds at its
217 back.

218

219 Second, we are extremely well-positioned to take
220 advantage of these tailwinds through our relationships
221 with both the growing small and mid-size cinema circuits
222 as well as the top three circuits.

223

224 Third, we have a strong and growing proprietary
225 product offering complemented by industry-leading
226 partnerships and distribution of third-party technologies.

227

228 And fourth, we believe we have multiple organic and
229 inorganic growth opportunities in disruptive new
230 technologies, international expansion, and moving into
231 adjacent live performance venues such as stadiums and
232 arenas.

233

234 As you can see, we have a lot of opportunities, both
235 market-driven and MiT specific, for us to capitalize on
236 and I believe we are in position to do so. Before I turn the

237 call over to Mike, I'd like to thank our dedicated
238 employees - without them we would not be in what I
239 believe is the strongest position we've ever been in as a
240 company from an operational, financial, product, and
241 competitive perspective and I'm excited about our strong
242 growth prospects!

243

244 Mike, take it away...

245

246 **MIKE SHERMAN, CFO**

247 Thanks, Phil. I'd like to welcome everyone to our
248 first earnings call. I'm going to take you through the
249 quarter and then we'll take questions through the
250 webcast. Before I get into our results, I want to take
251 you through s somewhat high-level discussion of
252 our financial model and what can impact the
253 business on a quarterly or year over year basis. For

254 example, projects sometimes get delayed for
255 various reasons, and parts of a project or the whole
256 project may push out into a future quarter, or into
257 the next fiscal year, which can lead to some
258 lumpiness in revenue and gross margin from
259 quarter to quarter and year over year, at times.
260 Additionally, our business has historically had
261 seasonality, with Q2 being the slowest as cinema
262 operators don't want to take any theatres out of
263 the rotation during the Fall and Winter holiday
264 season. From there, Q3 starts to see a pickup, and
265 Q4 and Q1 tend to show seasonal strength. All of
266 that said, given the pent-up demand from projects
267 that were delayed during Covid, plus new projects
268 that we have recently been awarded, we currently
269 don't expect to see much seasonality this year.

270 From a margin profile, project margins have
271 historically been below the company average due to
272 the resale of furniture, fixtures, and equipment, or
273 FF&E as we call it, being a set, pass-through cost.
274 How we improve these project margins is through
275 installation services and sales of our higher-margin
276 proprietary offerings, which tend to be well above
277 the company average. As Phil mentioned, we have a
278 strategic focus on increasing our proprietary
279 product line, which includes Caddy, as well as
280 diversifying it into SaaS, subscriptions, and other
281 services to bring a high-margin recurring revenue
282 element to the business. On a related note, our
283 business mix has historically been about two-thirds
284 project-based and one-third equipment and
285 technology sales. In recent years, this mix has

286 increased favorably towards proprietary equipment
287 and higher-margin technology sales as we
288 introduced more proprietary products that are sold
289 either ala carte or as part of a project. Our goal is to
290 continue this mix shift away from project work by
291 adding disruptive technologies and products
292 including CineQC, Caddy, our multi-language
293 translator, and some other opportunities that we
294 have in the pipeline that are in the pipeline, but are
295 not quite ready for discussion. Now I'll move into
296 results.

297

298 I'm very happy to say that our results were very
299 strong. Revenue increased 98% to \$3.5 million.

300 Much of this was related to a pick-up in projects to
301 build new theaters or upgrade existing theatres,

302 and we finished the quarter with a backlog of \$7.7
303 million.

304

305 Gross profit increased to \$0.7 million from \$0.5
306 million last year. As you look at our financial model,
307 mix and timing can also play a role in margins from
308 quarter to quarter. This quarter, we had a project
309 where we only recognized revenue for a part of the
310 project, which happened to be for the FF&E portion,
311 and we also had a large screen resale at a similar
312 type margin. As I mentioned, these are pass
313 through costs that are below our company average.
314 So the net impact was lower gross profit and gross
315 margin in the quarter. We expect to see the higher-
316 margin portions of this project hit revenue in a
317 subsequent quarter.

318

319 Moving to our operating expenses and income.

320 GAAP operating expenses increased from \$0.8*

321 million last year to \$1.3 million this year. In addition

322 to the \$164,000 of one-time adjustments outlined

323 in the Earnings Release, sales and marketing

324 expenses were a big driver of the year over year

325 increase, as last year we were not traveling,

326 attending tradeshow and conferences, or doing

327 much face-to-face business development due to

328 COVID. G&A was the next biggest driver of the

329 increase with approximately \$0.2 million related to

330 the executive team taking a significant

331 compensation cut in fiscal 2021, which has now

332 been restored as of fiscal 2022.

333

334 Our GAAP operating loss increased from \$0.3
335 million last year to \$0.5 million this year.

336

337 Adjusted operating loss was about \$0.4 million
338 versus \$0.4 million last year. Our calculation of
339 adjusted operating loss adds back stock-based
340 compensation and one-time items. For Q122, this
341 included a staff retention bonus of 50 thousand
342 dollars paid to employees that remained with us
343 during COVID; about 60 thousand dollars in stock-
344 based compensation; and about 60 thousand
345 dollars related to a line of credit guarantee and
346 audit work done on our incentive plans related to
347 the S-8. There were no adjustments to the prior
348 year's GAAP operating loss.

349

350 GAAP net loss and loss per share were \$0.6
351 million and \$0.06 versus \$0.4 million and \$0.07 last
352 year, respectively.

353

354 Adjusted net loss and loss per share were \$0.4
355 million and \$0.04, versus \$0.4 million and \$0.07 last
356 year, respectively.

357

358 Moving on to the balance sheet, we raised a net
359 \$12.3 million from our IPO and finished the quarter
360 with cash and cash equivalents of 11.0 million
361 dollars. Besides a stronger balance sheet that can
362 be used for M&A purposes, the IPO funds gave us
363 the flexibility to take advantage of AP and prepaid
364 inventory discounts that will help enhance margins.

365

366 We also extinguished \$3.1 of debt without using
367 any of the IPO proceeds, reducing our debt to
368 approximately \$0.7 million, which is a second PPP
369 loan that we expect to be forgiven. We expect this
370 action to save us about \$0.3 million in interest
371 expense during fiscal 2022.

372

373 Looking at the remainder of fiscal 2022, we
374 believe the recovery in the box office, combined
375 with the SVOG money, is going to drive significant
376 year-over-year revenue growth. In fact, our backlog
377 increased to \$8.7 million during October. Given this
378 strength, we are setting our initial revenue guidance
379 for fiscal year 2022 at between 12 and 15 million
380 dollars. We also anticipate positive cash flow from
381 operations. As we get further into the year, we plan

382 on providing updates to this guidance as
383 appropriate.

384

385 I'd like to thank everyone for attending our
386 first conference call and look forward to speaking
387 with you again at the end of our second fiscal
388 quarter.